

# Sustainable Laboratories: PVS Targeted Support for Members for Data- driven advocacy

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for Animal  
Health

Organisation  
mondiale  
de la santé  
animale

Organización  
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de Sanidad  
Animal

Regional Seminar for WOA National Focal Points  
Laboratories: Africa Region



# What is a sustainable laboratory network?

A system of laboratories that together continuously deliver specialised services in a manner which:

- Is efficient, timely, accurate, consistent, secure, and safe,
- Is in line with international standards and best practices,
- Is provided at an acceptable cost,
- Responds to clients' needs across sectors (public and/or private), and
- Benefits One Health goals and the overall One Health system.

This system is made up of specialised facilities where the combination of qualified staff, infrastructure, and scientific methods are used to convert financial, human, and material resources into durable outputs, such as reliable test results, health information for the public good, and valuable data.

A functioning and appropriately resourced laboratory contributes to **prosperity, stability and security at national, regional and global levels.**

A wide range of actors directly benefit from well-managed and sustainably resourced laboratories.





# What are the benefits of sustainable laboratories?

## Improved biosecurity

by containing pathogens and preventing unauthorised access to reduce the risk of release that might threaten neighbouring human, animal or environmental health

## Improved biosafety

by preventing exposure to biological materials

## Higher quality of services

by ensuring confidence in laboratory test results to help take sound decisions to prevent disease spread and supporting the provision of accurate and timely data that responds to client demand

## Preparedness

by learning from past events and planning responses during “peacetime”

## Ensured business continuity

by managing resources and expertise ahead of potential emergencies



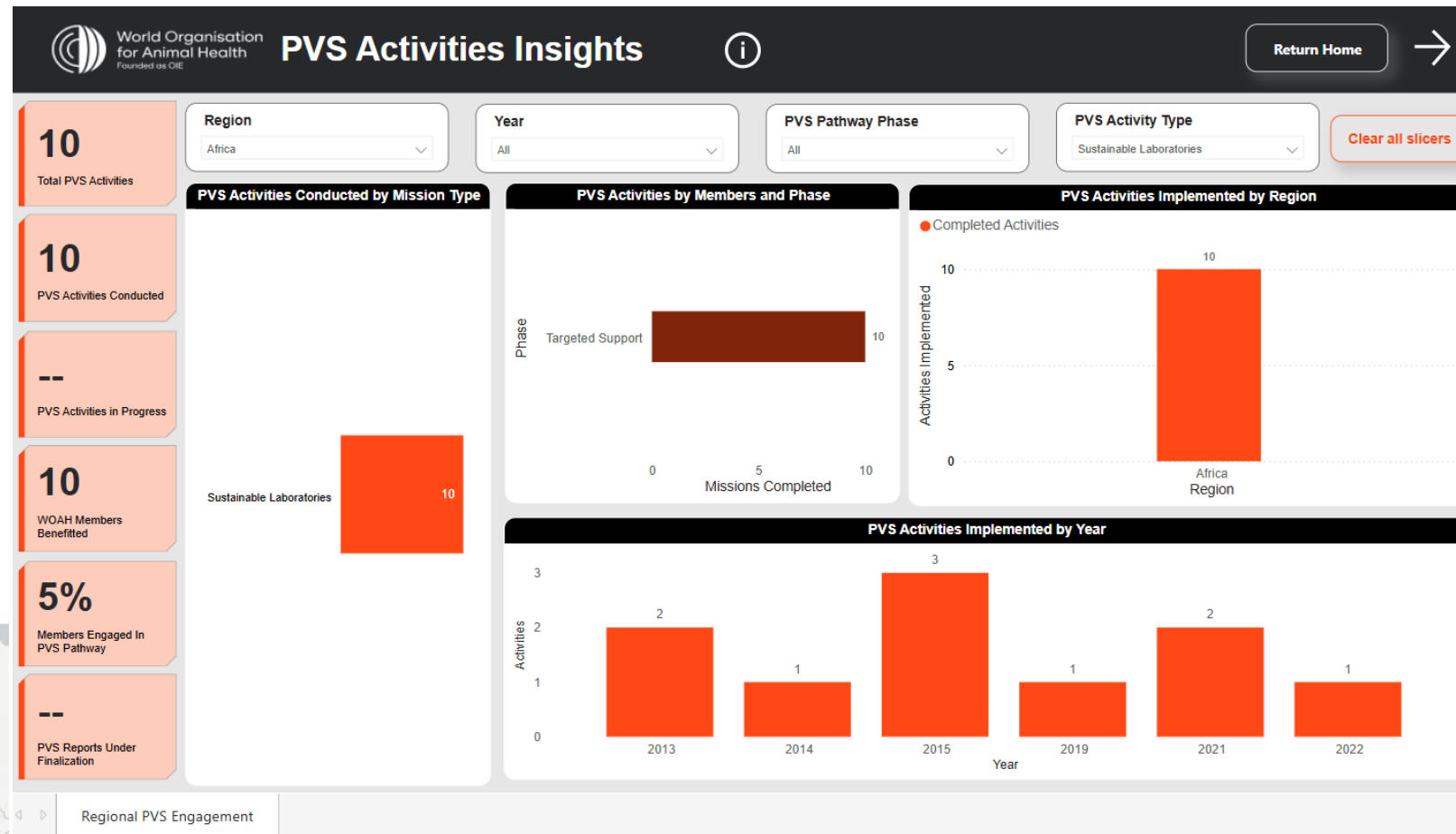
## WOAH's Action

WOAH envisions a world where laboratories ensure that Veterinary Services have access to quality diagnosis through a sustainable network of laboratories, capable of accurately identifying and reporting infections and other hazards.

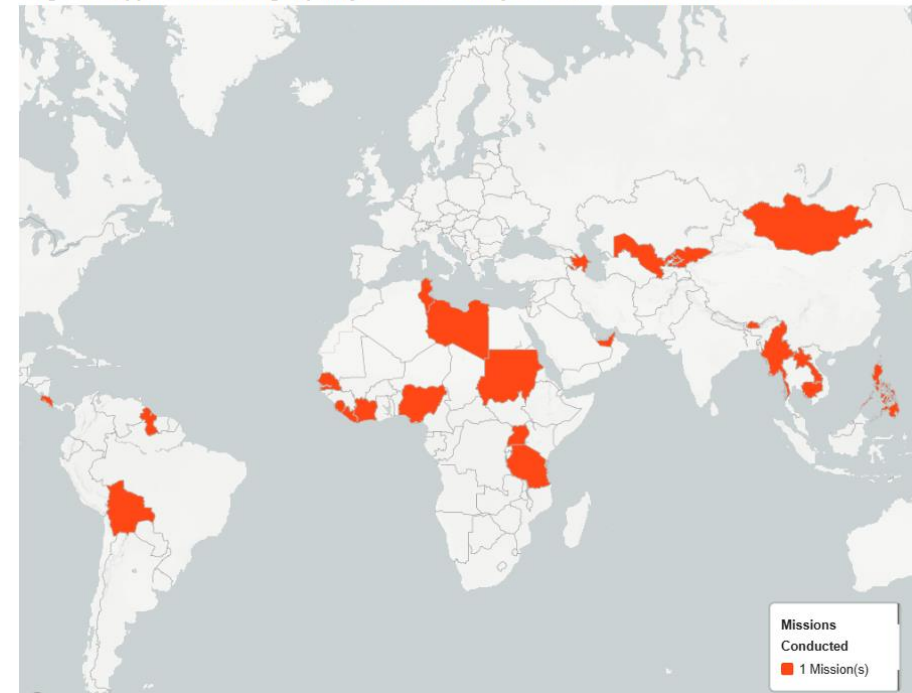
- **Through its Sustainable Laboratories Targeted Support Programme, WOA**  
**HOAH plays a critical role in the data-gathering process, to**  
**analyse and make recommendations on sustainable**



# Global and Regional State of Play for PVS Sustainable Laboratories missions



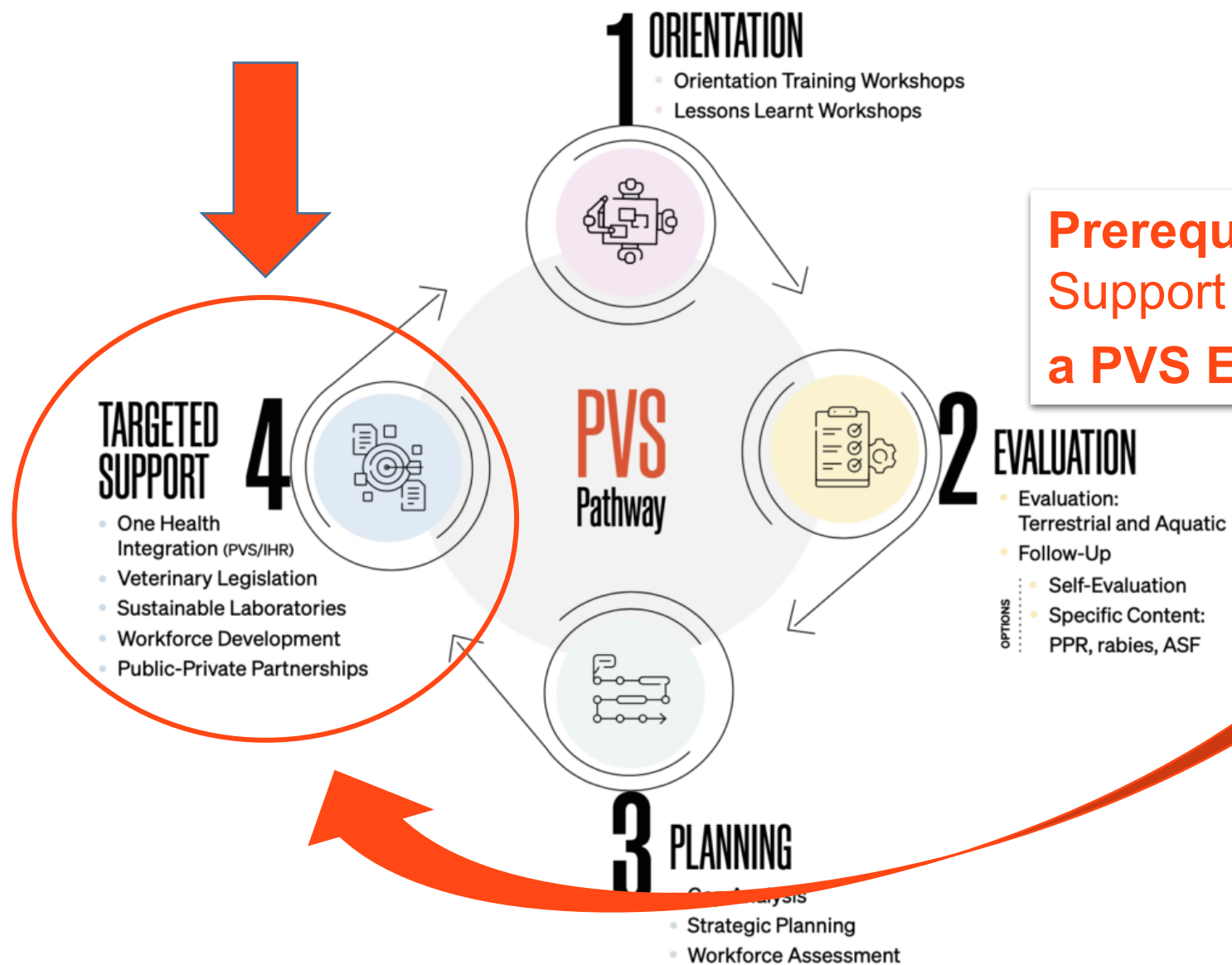
Targeted Support for building capacity of the Veterinary Services - Sustainable Laboratories



- 23 missions implemented globally







**Prerequisite to all Targeted Support Activities:  
a PVS Evaluation**



# Overview of PVS Sustainable Laboratories Mission (different modalities available)

## Phase 1 -Pre-mission

- **Purpose**
  - Data collection
- **Participants**
  - Expert Team
  - Country Team
  - WOAHA Team
- **Format**
  - Virtual webinars

## Phase 2- Mission

- **Purpose**
  - Validate data collected
  - Conduct interviews
  - Formulate options
- **Participants**
  - Expert Team
  - Country Team
  - WOAHA Team
  - Stakeholders
- **Format**
  - Can be virtual, face to face or a combination

## Phase 3- Post Mission

- **Purpose**
  - Output development: report, data entry tool, visualisations
- **Participants**
  - Expert Team
  - WOAHA Team
- **Format**
  - Virtual webinars



# Outputs for Country Veterinary Services

## PVS Sustainable Laboratories Report

- ✓ Comprehensive & documented current lab activities
- ✓ Estimated demand for lab services over next 5 years
- ✓ Potential new activities over next 5 years
- ✓ Estimated total current cost of lab services
- ✓ Strategic, management & organisational options for optimized national lab network
- ✓ Estimated human, physical & financial resources for each option
- ✓ Specific actions & general recommendations to target sustainability at different levels of influence
- ✓ Detailed visualisations and arguments for advocacy







## Strengthening sustainable veterinary laboratory networks to meet global challenges

- Available in your seminar documents!



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PVS Pathway



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SEARCH

WHO WE ARE

WHAT WE DO

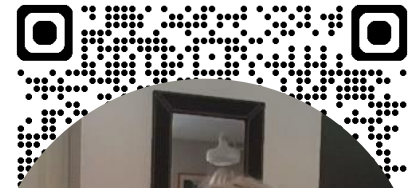
WHAT WE OFFER

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# Laboratory Equipment Management and Sustainability





# 68,455

Pieces of laboratory equipment reported

Equipment reported,  
by network level

Central

77.12%

Provincial

17.23%

District

4.44%

Other

1.21%



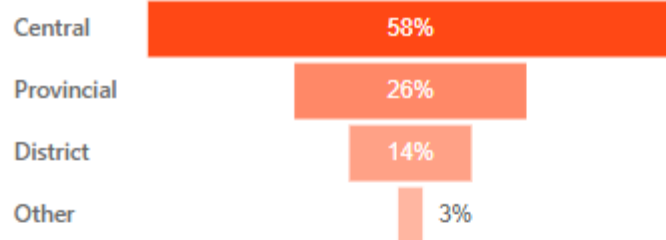
# € 264.4M

Estimated value of laboratory equipment reported

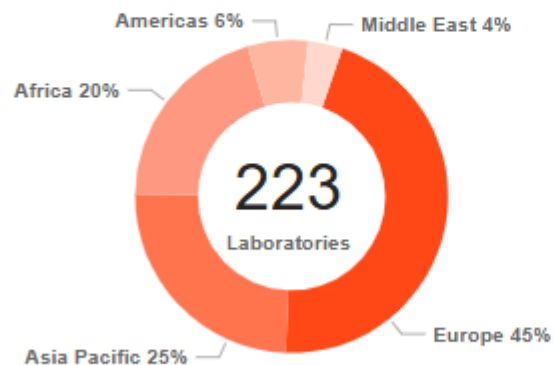


Next page

## Participating laboratories, by laboratory network level



## Participating laboratories, by Region



# 93%

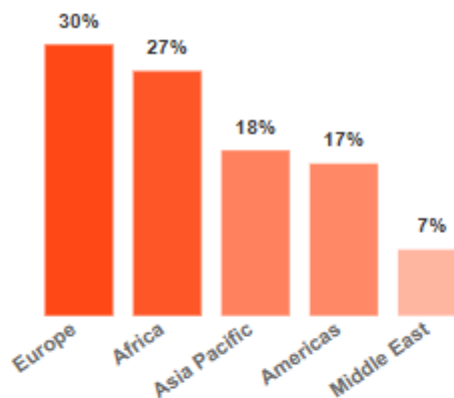
of respondents  
work in a  
laboratory



# 136

participating  
Members

## Participating Members, by Region



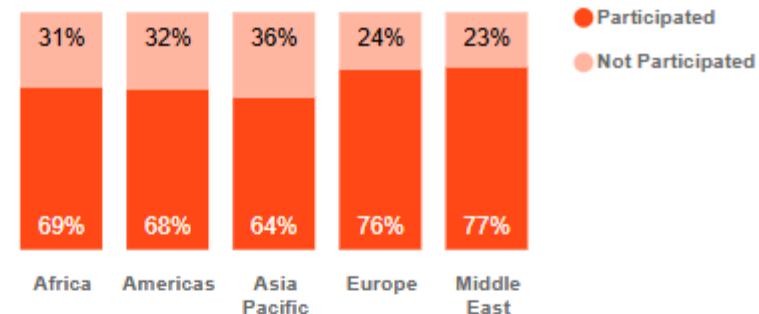
# 75%

of Members participated

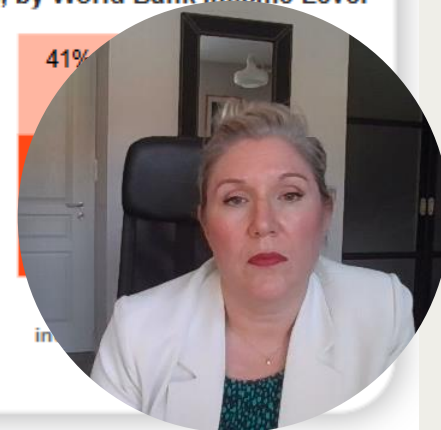
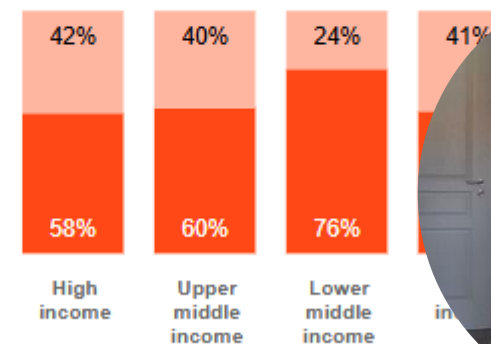
# 182

Members

## Proportion of participating Members, by Region



## Proportion of participating Members, by World Bank Income Level



## Results

- ☐ Africa
- ☐ Americas
- ☐ Asia Pacific
- ☐ Europe
- ☐ Middle East



## Laboratory Equipment Maintenance and Calibration

Exclude Pipettes



22% of all equipment reported was not properly maintained and 46% was not properly calibrated, observed across 40 different types of laboratory equipment.

Proper calibration was systematically observed as more problematic compared to proper maintenance. Important variations across regions, income levels, and preparation were observed.

Despite having the smallest amount of laboratory equipment, the lowest resource members and least prepared members had the most difficulty to maintain and calibrate the equipment they have.

This phenomenon becomes more challenging as the technical complexity of equipment increases.

# 68,455

pieces of laboratory equipment reported

More info

## 46%

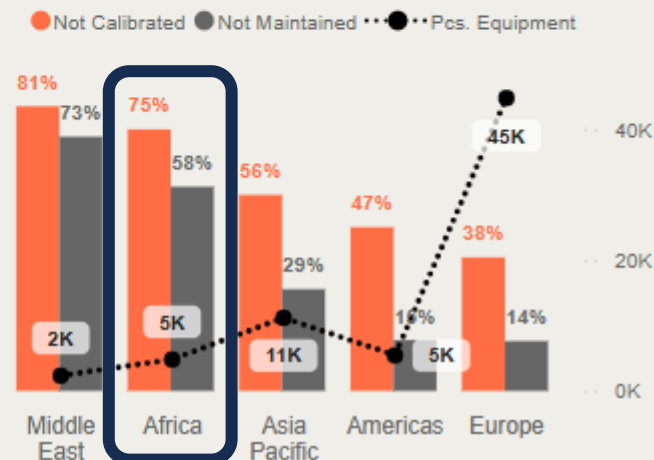
is not properly calibrated

More info

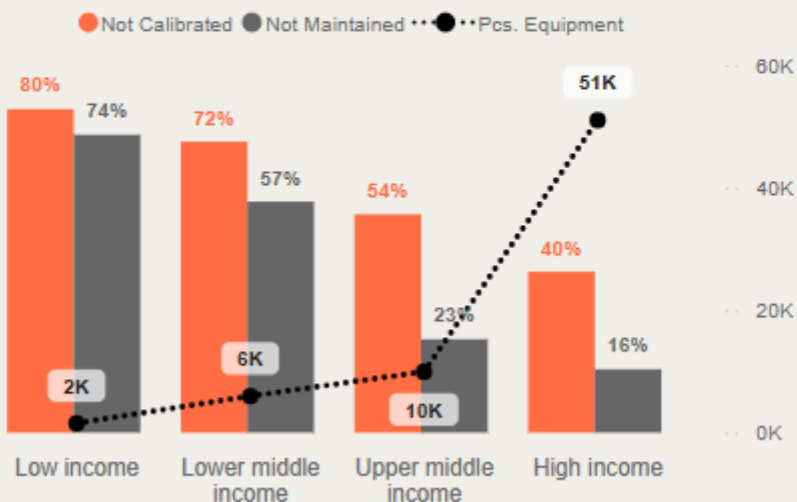
## 22%

is not properly maintained

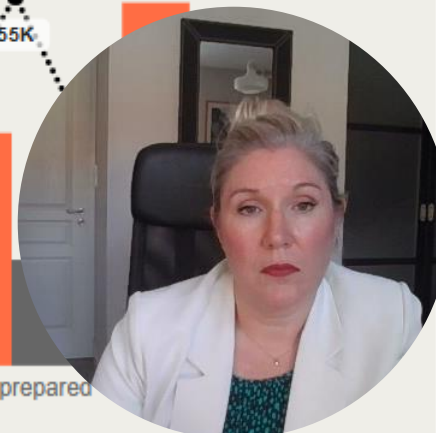
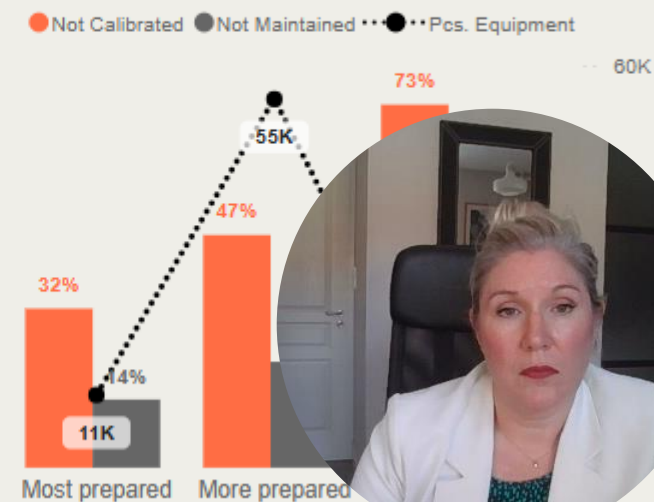
% of equipment not calibrated, maintained, and number of equipment reported, by Region



% of equipment not calibrated, maintained, and number of equipment reported, by World Bank Income Level



% of equipment not calibrated, maintained, and number of equipment reported, by Global Health Security Index





# Results

- ☐ Africa
- ☐ Americas
- ☐ Asia Pacific
- ☐ Europe
- ☐ Middle East

## Malfunctioning Laboratory Equipment

Exclude Pipettes



Overall, 11% of equipment reported was out of service, and the figure nearly doubled for the least prepared Members.

Similarly, 26% of equipment reported in low-income countries was out of service.

Due to the large number of mono- and multi-channel pipettes reported, when pipettes are excluded, the global out-of-service rate increased to 14%, showing again that pipettes positively bias the sample results.

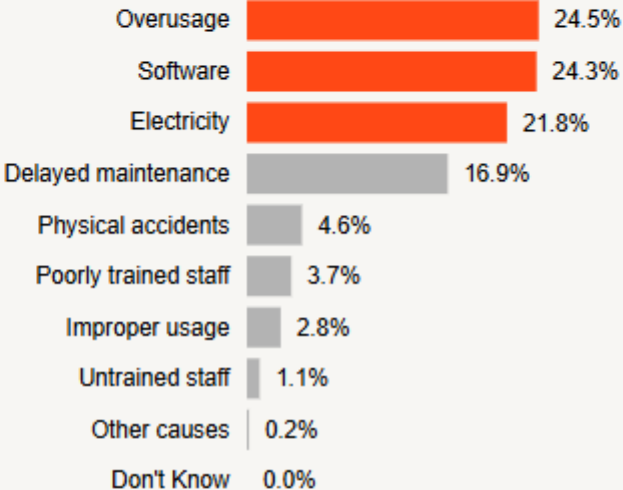
Important variations across regions, income levels, and preparation were observed.

In the event of equipment malfunction, repair may not be locally available, and the equipment become unusable or useless.

As malfunctioning equipment goes unrepaired, it contributes to electronic waste, or "e-waste", a problem for human, animal, and environmental health, reaching 2.9 million tonnes in 2019 in the Africa Region alone.

Laboratory e-waste may be contaminated with dangerous and infectious pathogens, thus adding another troubling layer of safety and security concerns to the e-waste problem.

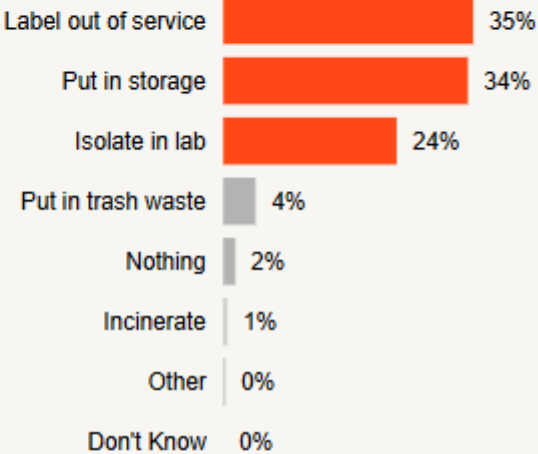
### Percentage by Top 3 Causes of malfunctioning



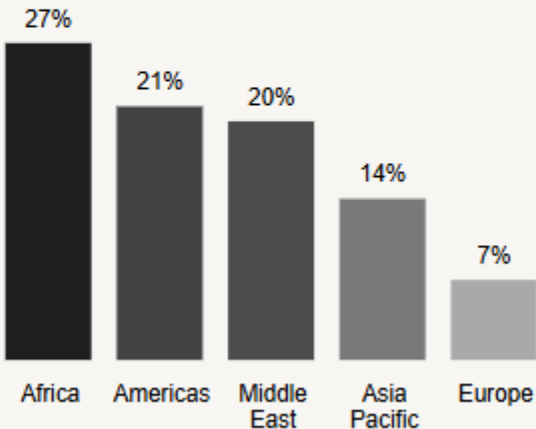
11%  
of equipment is out of service

68,455  
pieces of equipment reported

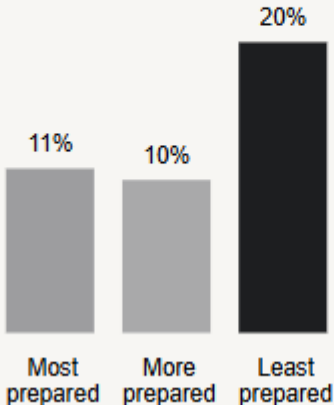
### Treatment of obsolete, damaged, or outdated equipment



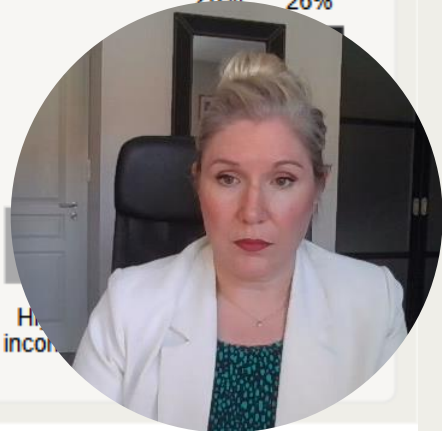
### % of out of service equipment, by Region



### % of out of service equipment, by Global Health Security Index



### % of out of service equipment, by World Bank Income Level







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# PVS Sustainable Laboratory Cohort Analysis





## Overall Laboratory Diagnostic Capacity

27M

Tests conducted

On average, currently testing at

51%

of potential testing capacity, HR

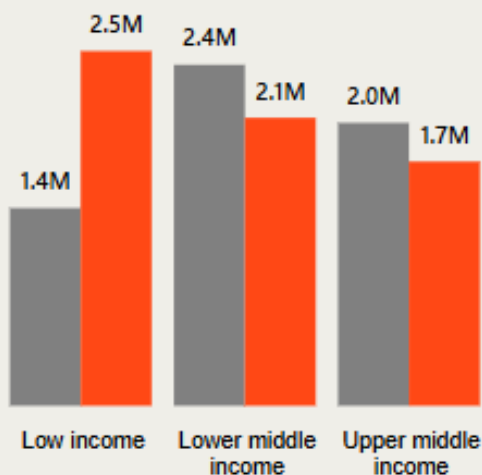
On average, currently testing at

30%

of potential testing capacity, equipment

### Estimated Potential vs Actual testing capacity, HR, by WB Income Level

● Actual Testing Capacity ● Potential Testing Capacity



While capacity building efforts may have improved bench-top capacity in laboratories, it is unsustainable: it is underused, unleveraged, and inefficient, leading to waste

Despite large and extended external investment in the field and the laboratory, countries are only using a fraction of their potential capacity

18%  
of tests not performed

10,758  
Tests conducted annually, per technical staff

70%  
of labs do routine sampling

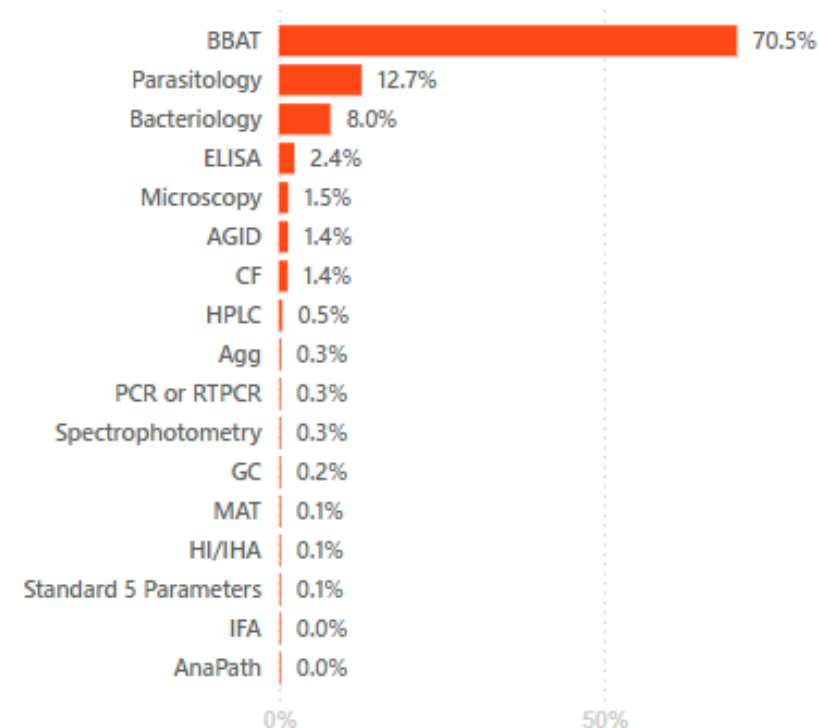
27

Methods reported

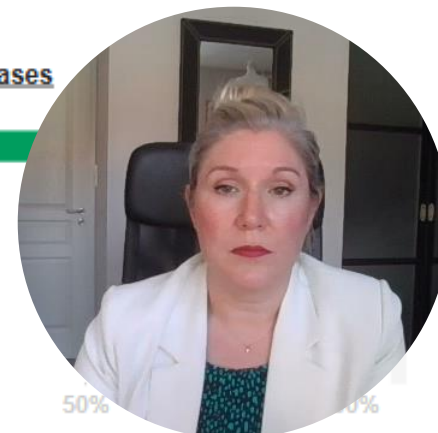
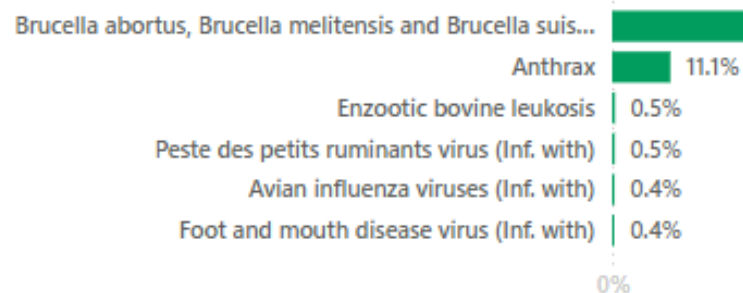
59

Diseases reported

### Tests reported, by method category



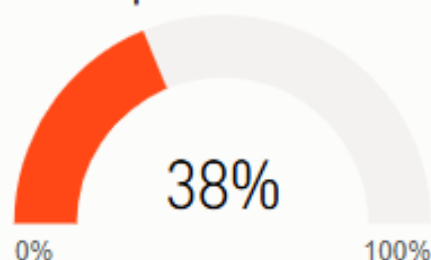
### Tests reported, by WOA listed Diseases



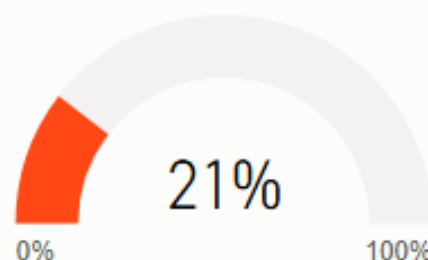


## Laboratory Clients and Revenue

% Labs reporting charge to private client



% Labs reporting charge to public client



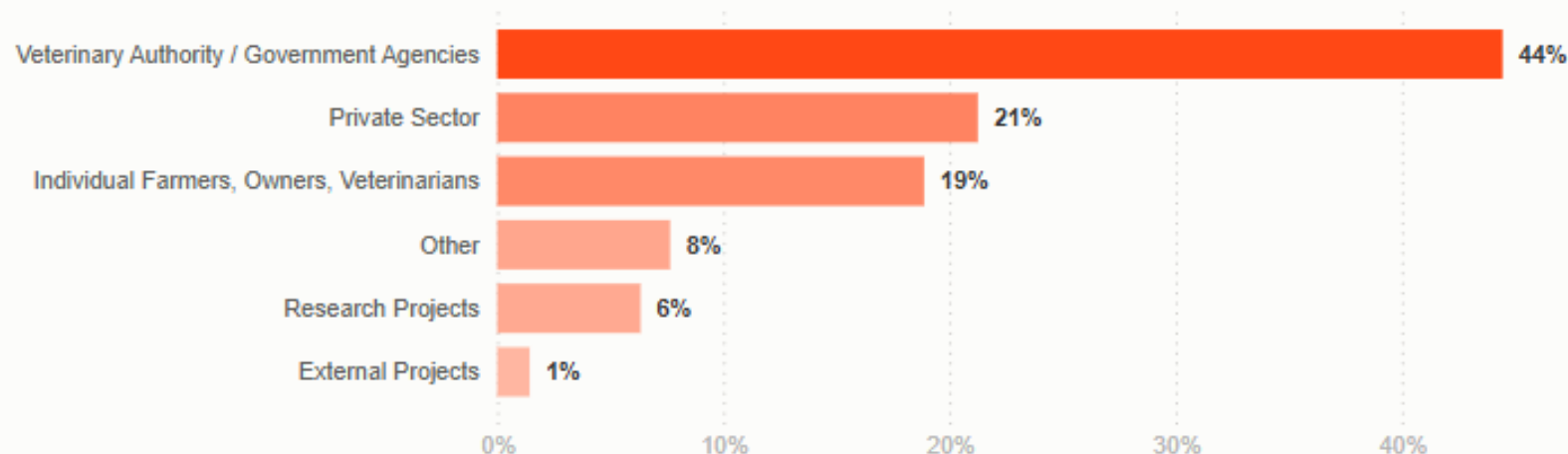
13%

can use revenue directly

40%

have cost accounting systems

## Proportion of samples submitted, by client type



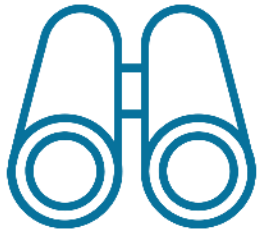
Many laboratories are prohibited from charging a fee for service by existing legislation due to their “public good” status, or lack legal frameworks to do so, and fight perceptions that public good services should not generate revenue or “profit”.

These constraints cripple sustainability efforts by depriving the laboratory network of precious sources of sustainable income and opportunities to provide revenue-generating services to clients who are able to pay for a quality service.

**While capacity building efforts may have improved bench-top capacity in laboratories, it is unsustainable: it is underused, unleveraged, and inefficient, leading to waste**



# GLLP Vision and Mission



Vision:

Laboratory leaders  
empowering national  
laboratory systems across  
the globe using a One Health  
approach to strengthen  
health security.



Mission:

To provide laboratory  
professionals with the tools to  
develop their laboratory  
leadership competencies and  
advance effective  
national laboratory systems  
improved health security  
a One Health approach



# GLLP: Products

## Laboratory Leadership Competency Framework

<https://www.who.int/publications/i/item/9789241515108>

## GLLP Learning Package

<https://extranet.who.int/hslp/gllp>

## Communication products

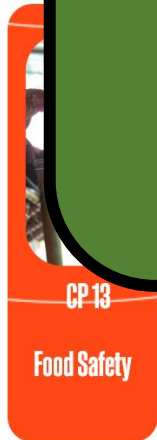
<https://www.who.int/initiatives/global-laboratory-leadership-pro>





# WOAH eLearning Platform: [training.woah.org](https://training.woah.org)

92<sup>nd</sup> General Session | World Assembly | GS  
World Organisation for Animal Health | Paris, May 25-29, 2025



eLearning Modules for Laboratories under development!  
Laboratory Role in Outbreak Investigation  
Principles of Surveillance for Laboratory Leaders

Wide Catalogue: **40 eModules under 16 Competency Packages (CP)**

Lifelong learning: **3 levels of expertise (Day 1, Day 2 and Expert) on an open source**





Available Online

Competency Package	Emodule	Level
CP02 - Quality and management of Veterinary Services/AAHS	Leadership Essentials for Veterinary Services	Day 2
	Leadership in Veterinary Services: intermediate level module	Day 2
	Leadership in Veterinary Services: advanced level module	Expert
	Leadership of Chief Veterinary Officers and WOAHS Delegates for stronger VS	Expert
CP05 - Animal health management	Outbreak investigation and response management –Field Veterinarians	Expert
	Outbreak investigation and response management - Veterinarians paraprofessional	Expert
	African Swine Fever	Expert
CP06 - Emergency management	Introduction to emergency and disaster management	Day 2
CP07 - Animal welfare	Reptile animal welfare	Expert
CP08 - Prudent use of antimicrobials and other veterinary products	AMR General Introduction	Day 1
	Stewardships on AMR under One Health approach	Day 1
	Stewardships on AMR in terrestrial animals	Day 2
	Stewardships on AMR in aquatic animals	Day 2
	Building a national AMR Action Plan (NAP)	Expert
CP10 - Partnership	Public-Private Partnerships in the Veterinary Domain: An Introductory Course	Day 2
CP12 - Trade of animals and animal products	International trade regulatory framework: an overview	Day 2
CP16 - Wildlife	Wildlife Surveillance	Day 2
	Wildlife Surveillance	Day 2





Coming SOON!

Competency Package	Emodule	
CP05 - Animal health management	Outbreak investigation and response management – Veterinarians in Central Government	Expert
CP06 - Emergency management	Planning for emergencies and disasters	Day 2
	Planning for emergencies and disasters	Expert
	Emergency and disaster response	Day 2
CP07- Animal Welfare	Welfare of animals during slaughter	Day 2
	Animal welfare and pig production systems (TACH Chapter 7.13)	Day 1
	Killing of animals for disease control purposes (TACH Chapter 7.6)	Day 1
	Implementing Dog population Management (ICAM)	Day 1
	Dog population Management for Policy Makers (ICAM)	Expert
	Principles of animal health status and regionalisation	Day 1
CP12 - Trade of animals and animal products	Definition and demonstration of disease freedom (country, zone, compartment)	Day 2
	Selection and implementation of sanitary measures to be applied at export and import	Expert
	Import risk analysis: general principles	Day 1
	Hazard identification at import	Day 2
	Risk assessment for a safer trade	Day 2
	Risk management at import	Day 2
	Import health measures: the development steps	Day 2
	The role of VS in import and export of animals and animal products: basic principles	Day 2
	The role of VS in import and export of animals and animal products: advanced principles	Day 2
	Aquatics Surveillance	Day 2
CP 15- Aquatics	Aquatics Disease prevention/Control	Day 2
CP16 - Wildlife	Wildlife Trade	Day 2
	Wildlife Trade	Day 2





# Thank you

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